RESOURCES versus MARKETS At the light of the tourism master plan of Iran

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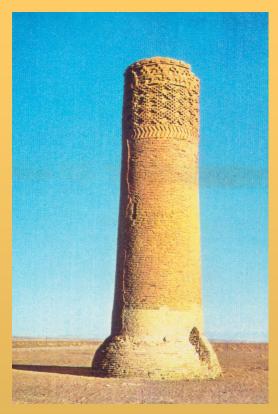
RESOURCES versus MARKETS

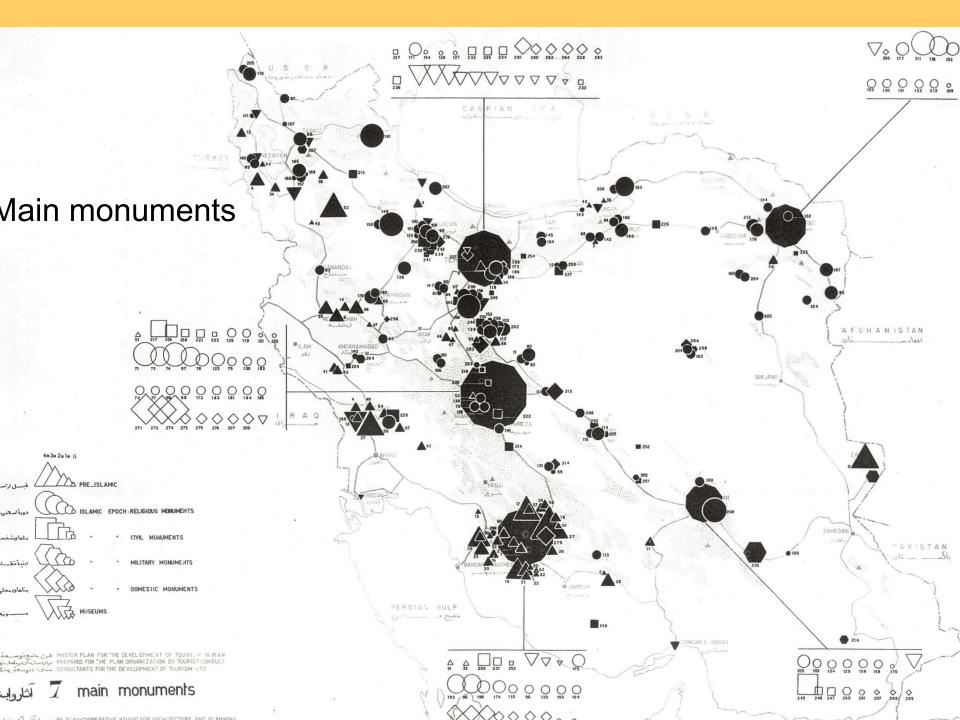
At the light of the tourism master plan of Iran

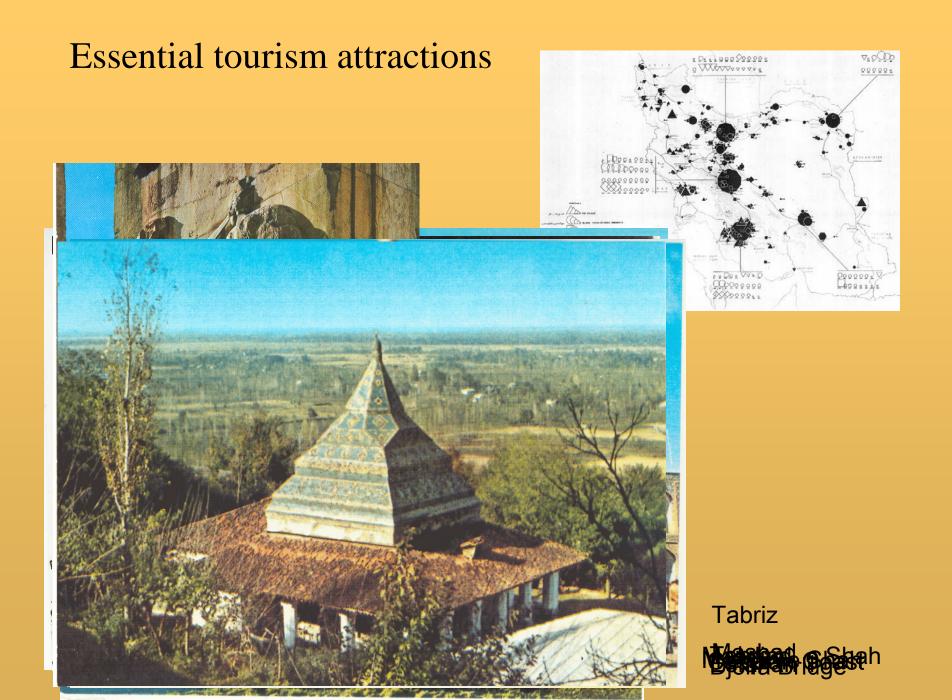
- 1. Organization of the study
- 2. Resources' surveys
 - Deskwork
 - 2. Field surveys
 - 3. Presentation (graphical and text syntheses)
- 3. Surveys of existing markets
- 4. Resources v. Markets: planning concepts
- 5. Checking the potential markets
- 6. Alternative policies of development
- 7. Elaboration of the master plan

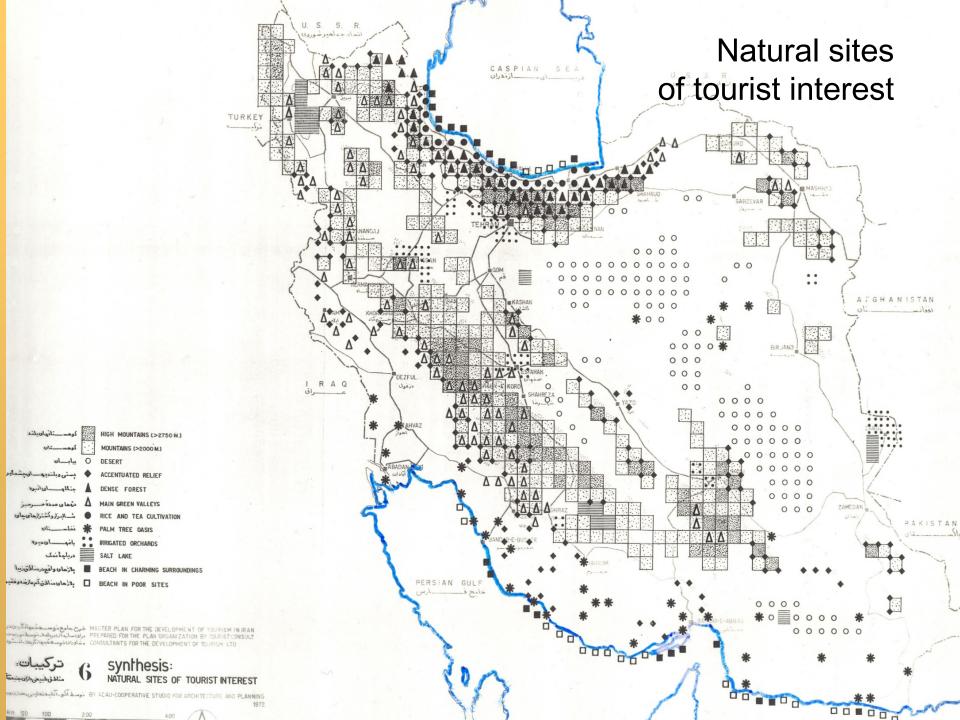
Resources Survey an outline

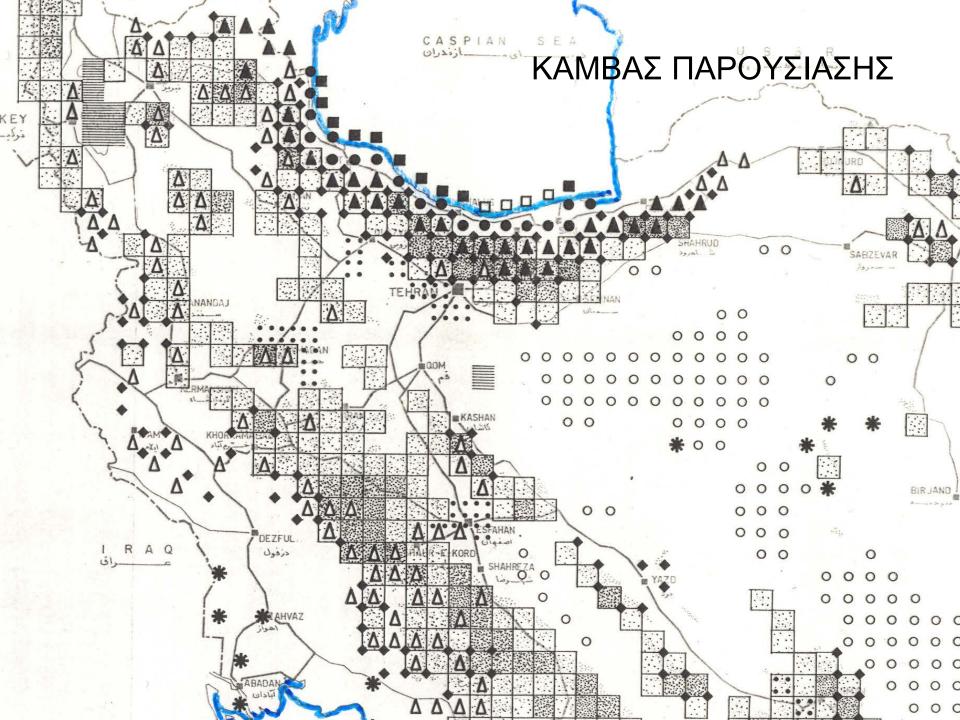




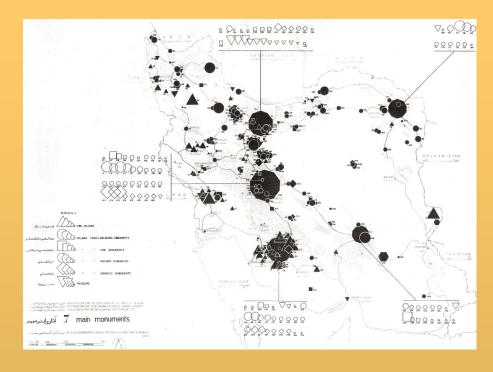






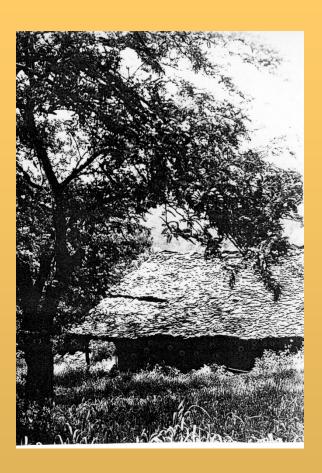


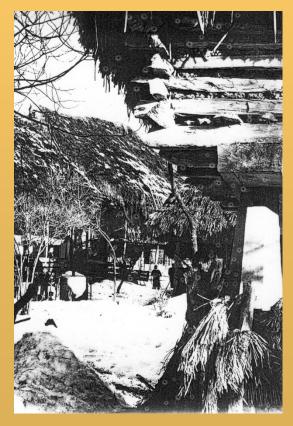
An important question:

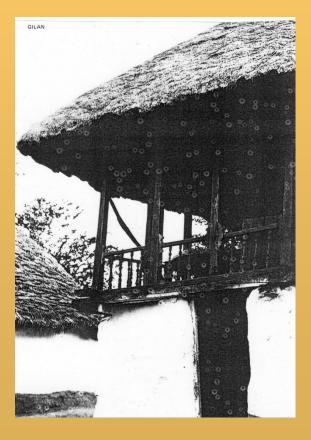


Why drive thousand kilometers to see a monument or a sight which is not as beautiful as those conveniently grouped in either the Esfahan or Shiras areas?

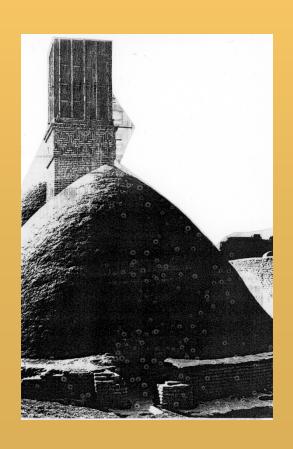
The beginning of an answer: On the Caspian coast...

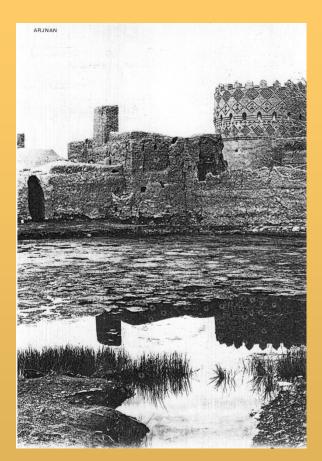


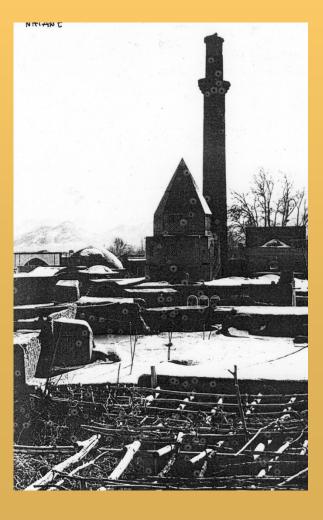




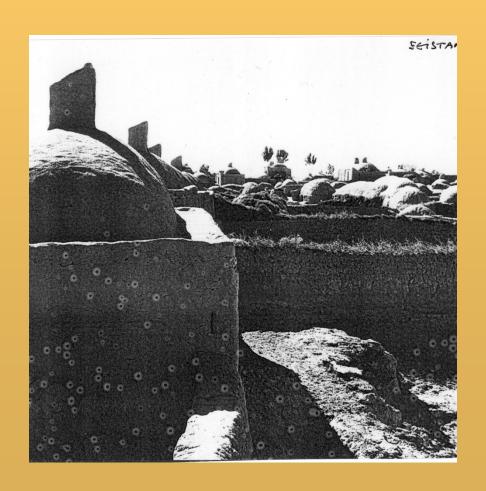
The beginning of an answer : in Central Iran

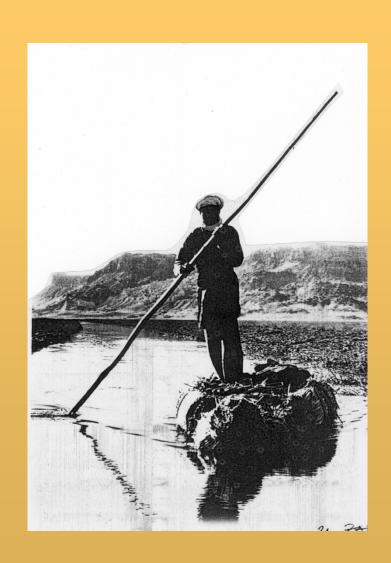






The beginning of an answer: in Eastern Iran

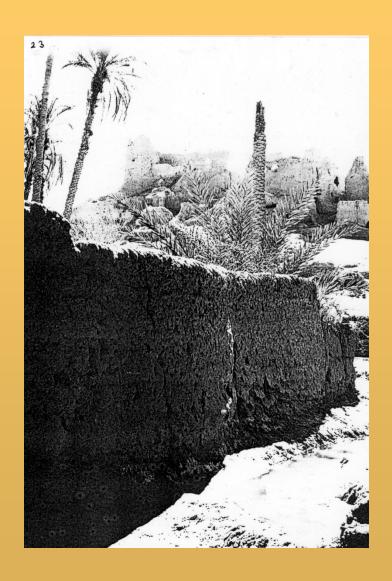


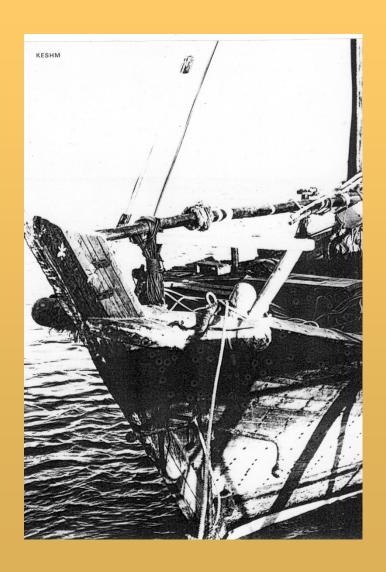


The beginning of an answer: Bam

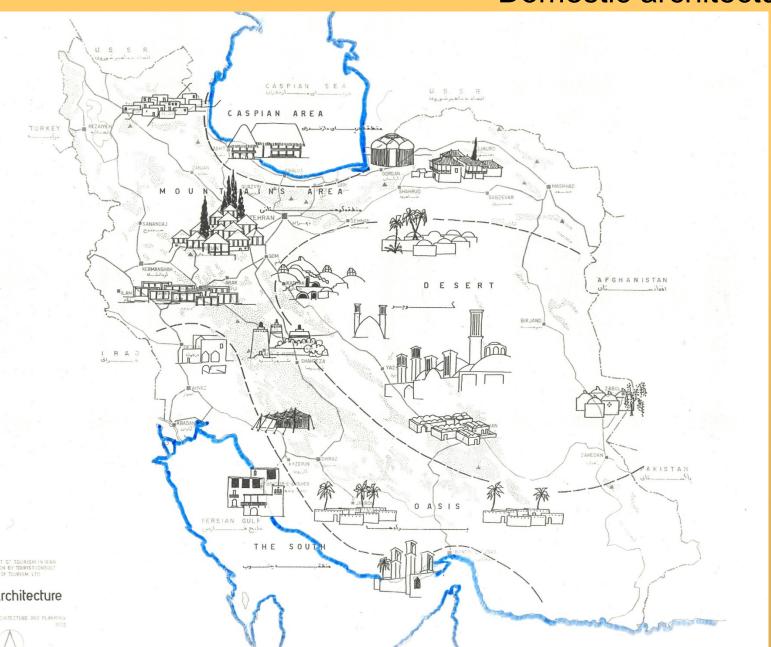


The beginning of an answer: on the Coast of the Gulf

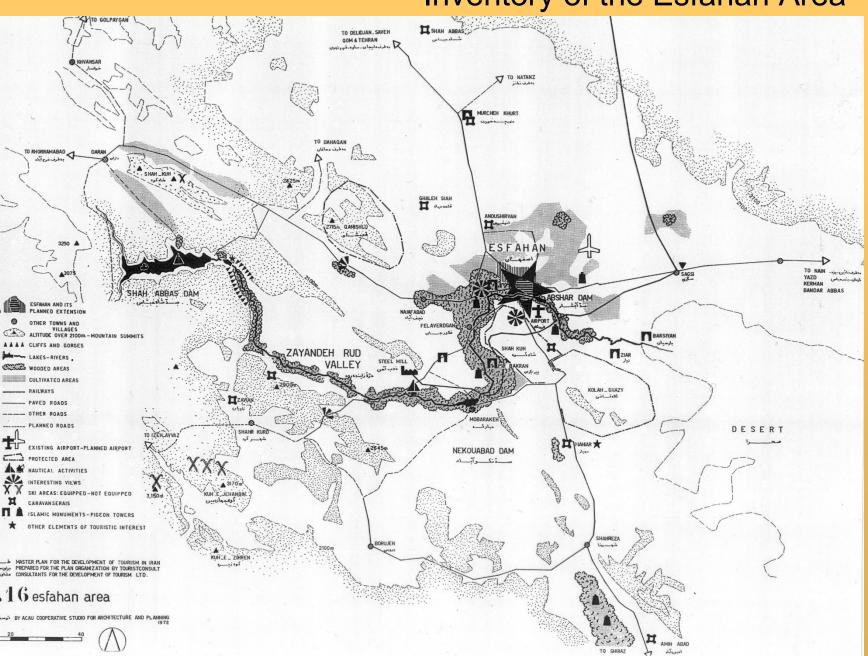




Domestic architecture



Inventory of the Esfahan Area



Other nation-wide surveys

- Ways of access to the country (time and cost comparisons)
- Main road, train or air connections
- Accommodation and catering (categories of management, investment costs, operating expenses, manpower, tariffs, occupancy rates, profitability with breakeven points, local and regional costs and benefits, leakages, etc.)
- Survey of climatic conditions (comfort charts)
- Existing handycraft

Back to the tourism markets

- 1. Organization of the study
- 2. Resources' surveys
- 3. Markets' surveys
 - 1. Present tourism flows
 - Long haul international tourism
 - Regional international
 - Domestic (in the country and out-going)
 - 2. Potential tourism flows
- 4. A third field of survey: the policy makers
- 5. Resources v. Markets: planning concepts
- 6. Checking potential markets
- 7. Alternative policies
- 8. Elaboration of the master plan

Present tourism flows

•	Long haul international tourism Business	60%
	Tours, visits (individuals+groups)	15 %
	Young people, hippies	15 %
	Stop over	5 %
•	Regional international tourism	
	Pilgrims	40 %
	Business	35 %
	Family or health visits	25 %
•	Domestic tourism	
	Business, conventions	50 %
	Holidays	35 %
	Pilgrims (to Qom and Mashad)	15 %
•	Outgoing Iranians	
	Pilgrims to Mecca	25 %
	Others (business, sightseeeing+shopping)	75 %

Potential international tourism flows

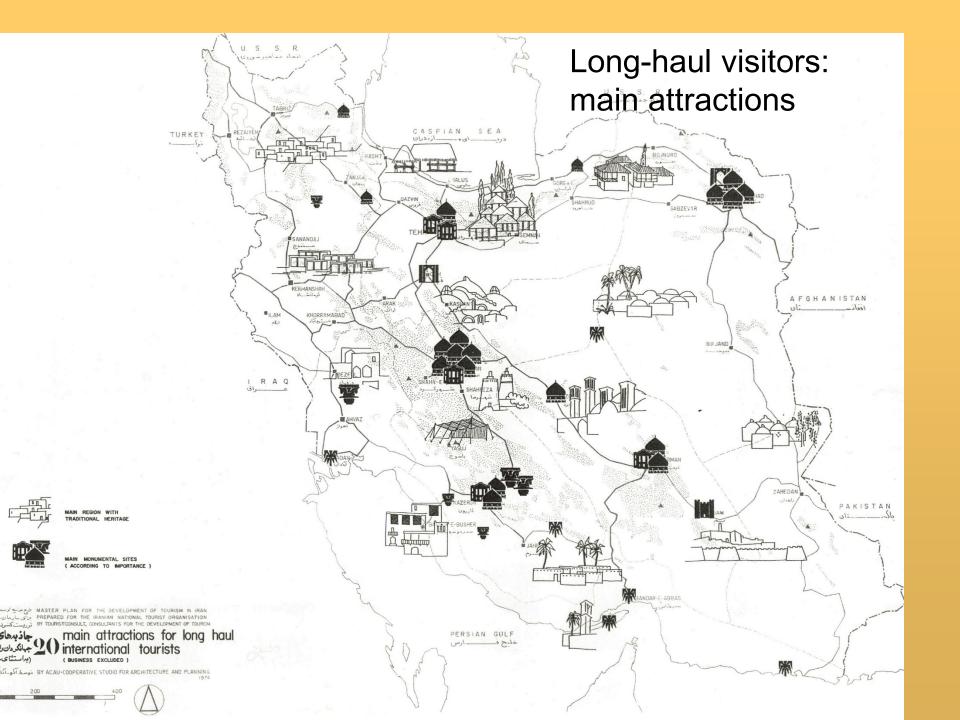
- Principal generating areas
- Preferred areas of destination
- Average expenditure
- Means of access
- Travel agencies' network
- Future motivations
- Tendencies
- etc

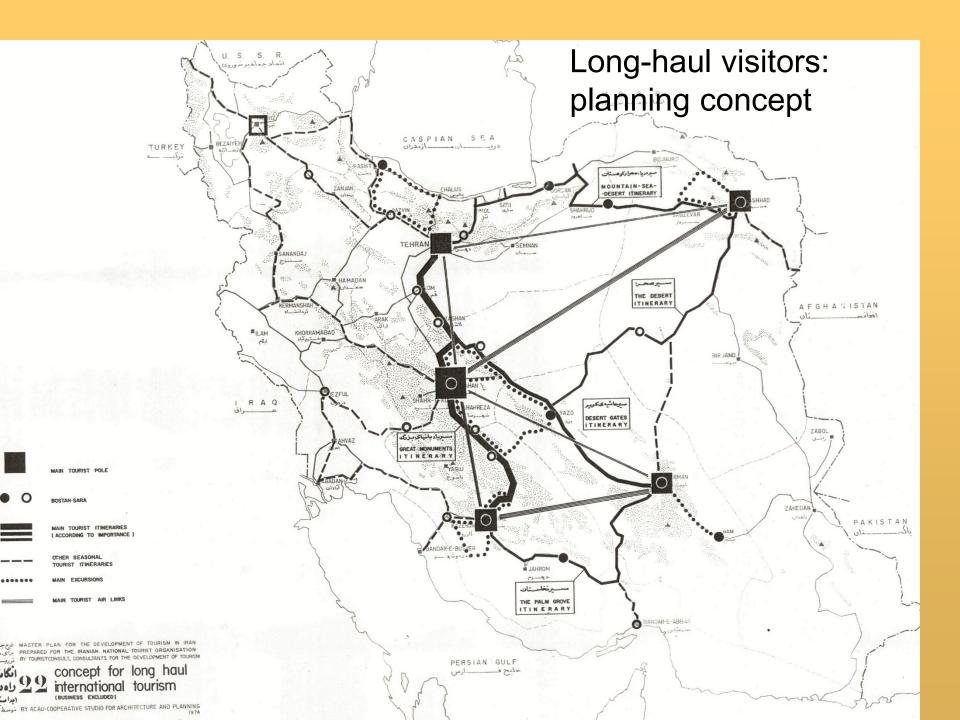
A third field of surveys: the policy makers

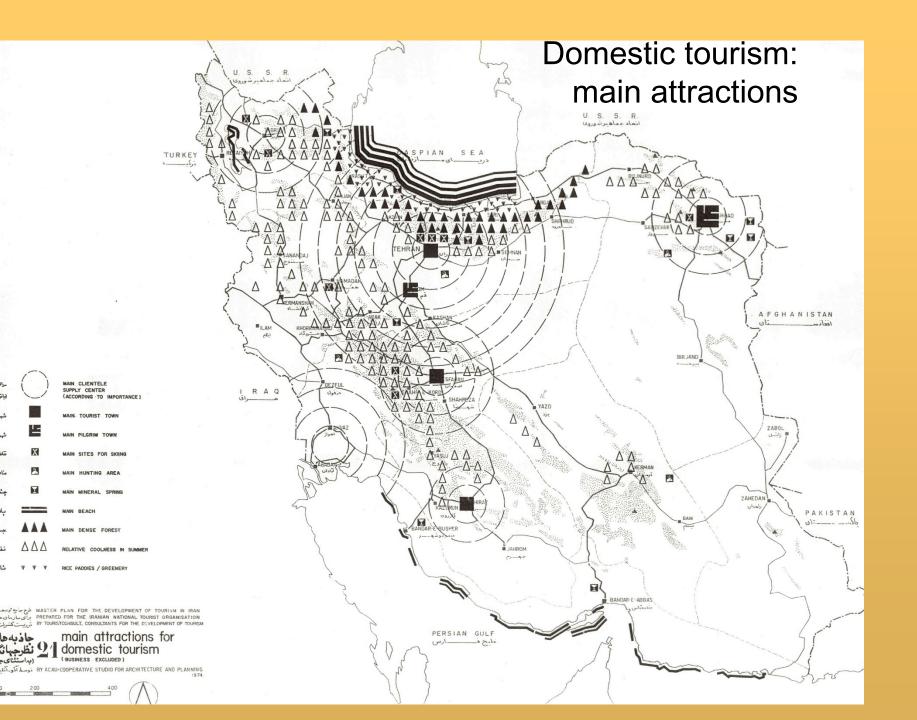
- 1. Organization of the study
- 2. Resources' surveys
- 3. Markets' surveys
- 4. A third field of investigation: the policy makers
 - at administrative level
 - in the tourism sector
- 5. Resources v. Markets: planning concepts
- 6. Checking the potential markets
- 7. Alternative policies
- 8. Elaboration of the master plan

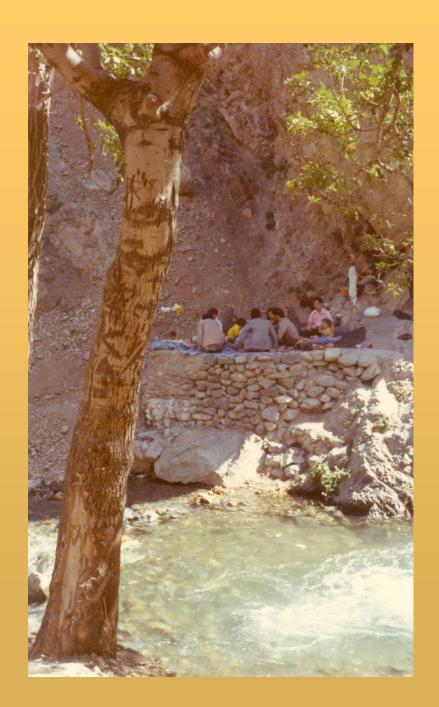
From tourism product to planning concept

- 1. Organization of the study
- 2. Resources' surveys
- 3. Markets' surveys
- 4. A third field of investigation: the policy makers
- 5. Resources v. Markets: planning concepts
 - for long-haul international tourism
 - for domestic tourists
- 6. Checking the potential markets
- 7. Alternative policies
- 8. Elaboration of the master plan

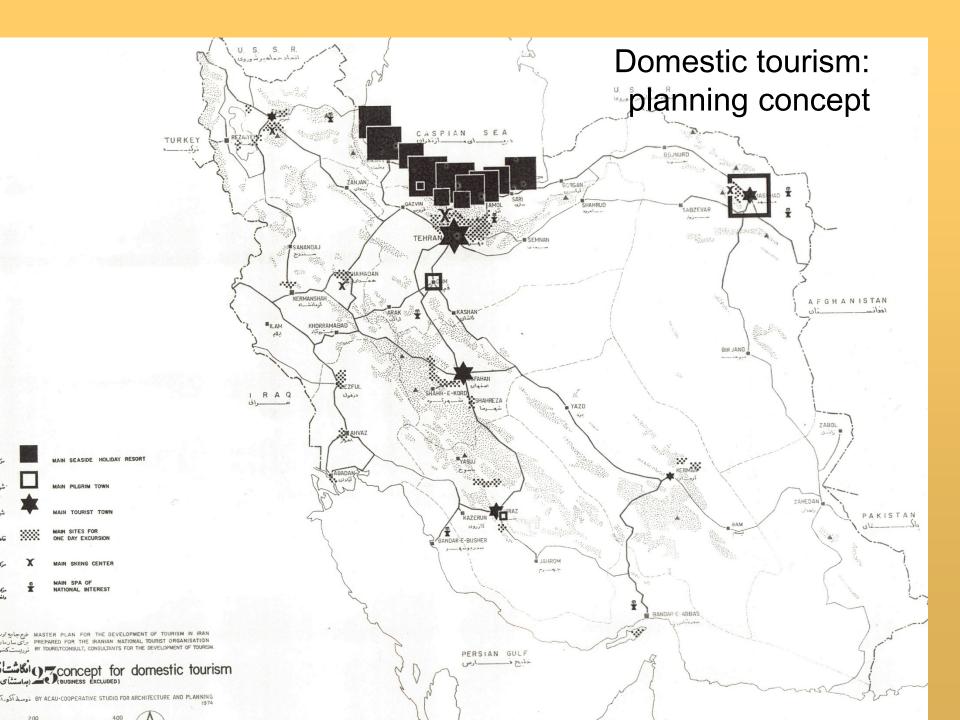


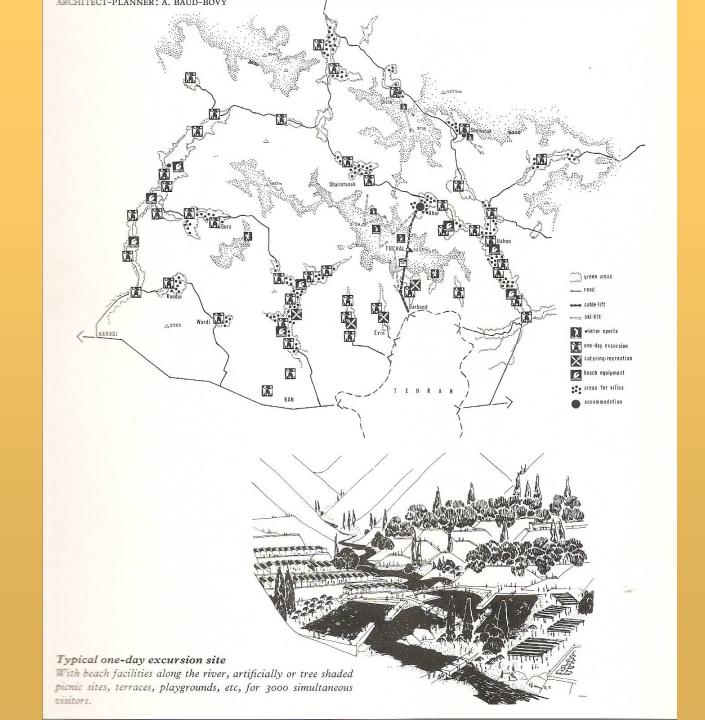






Domestic 'tourism': the pressure on picnic sites





Testing detailed products: on the markets

- 1. Organization of the study
- 2. Resources' surveys
- 3. Markets' surveys
- 4. A third field of survey: the policy makers
- 5. Resources v. Markets: planning concepts
- 6. Checking the potential markets
- Elaboration of detailed tourism products
- Testing them on the potential markets
- 7. Alternative policies
- 8. Elaboration of the master plan

FOREIGN

conventions -health (hospitals) use of thermal resorts springs - visit to relatives -cultural tourism -holiday stays (beach, mountain)
—weekend excursions one day excursions (picnics) Lpilgrim excursions to Iranian shrines -pilgrim traffic through Iran to Iraq and Mecca other transit traffic minor border traffic (shopping, etc) Weekend trips (amusement) -health tourism -holiday stays (summer cool places) -sightseeing tours -family visits to Iranian relatives business -conventions -individual tourism (mostly sightseeing) -Inclusive travel (mostly sightseeing)

-chartered package

travelling through

foreign residents in

-business stopover

tourism stopover

-young people

-family visits to

Iran

Iran

-business travel

with several subflows according to the various purchasing powers

One example of possible tourist products in relation to IT and chartered package tours:

I week of sightseeing (mostly archaeology) -2 weeks of sightseeing (mostly archaeology) 2 weeks beach holiday (on the Gulf) - I week beach holiday +one week sightseeing I week sightseeing + I week holiday in an oasis near Esfahan 2 weeks sightseeing (inc. local traditions) -4 days sightseeing combined with short visits to neighbouring country -various speciality trips (national parks, festivals, hunting,

climbing, etc)

Resources versus markets

1. Possible tourism products

- 1 week sightseeing (mostly archaeology)
- 2 weeks sightseeing (idem)
- 2 weeks beach holidays
- 1 week beach+1 week sightseeing
- 1 week holiday in oasis near Esfahan
- 2 weeks seghtseeing (local traditions)
- 2-4 days sightseeing for businessmen)
- 4. days sightseeing (combined with similar visits to Egypt, Greece...)
- Various speciality trips (national parks, festivals, nunting, climbing

2. Checking products with markets

 Interviewing tour operators in the Gulf, in Europe, United States, Canada, Japan, Hong-Kong, Singapore and Australia

Resources versus markets: alternative policies

- 1. Organization of the study
- 2. Resources' surveys
- 3. Markets' surveys
- 4. A third field of survey: the policy makers
- 5. Resources v. Markets: potential tourism products
- 6. Potential markets' survey
- 7. Alternative policies
- 8. Elaboration of the master plan

Alternative policies: economic impacts

COMPARATIVE TABLE I FOR THE FOUR OPTIONS

(5 TH PLAN)

	. 0	P. T I	ON	A	0	PTI	0 M	B	0 P	TI	N C	C	0 P	TIC	N C	D
	long.h.	reg.	domes-	total	long.h.		domes-	total	long.h.	reg.	domes- tic	total	long.h.		domes	total
Additional arrivals 1) (in 1000)	195	143	4300		121	73	4700		195	143	4700		195	143	4300	
Total arrivals (in 1000)	374	318	10750	5	300		11150		374	318	11150		374	•	10750	
	692				548				69	2			0	92		
Additional beds (in 1000)	14	14	65	93	8	7	77	92)	14	14	77	105	14	14	65	93
Total investment cost (in 1'000'000 Rials)	10054	1551	8918	20523	6218	6	11945	18853	10054	1551	11945	23550	10054	1551	8918	20523
Expenses (1'000'000 Rials)														1		1.0
- publicity/promotion - vocat. training	246 166	11 56	12 256	269 478	111 98	3 24	23 314	137 436	246 166	11 56	23 314	280 536	246 166	11 56	12 256	269 478
Net foreign exch. earn. (in 1'000'000 Rials)	11132	2320	-	13452	6884	830	-	7714	11132	2320	-	13452	11132	2320	-	13452
Job creation (units) Ratios	5179	889	4762	10830	3184	431	5883	9498	5179	889	5883	11951	5179	889	4762	10830
Investment/Job 2) (in l'000'000 Rials)	1.941	1.745	1.873	1.895	1.953	1.601	2.030	1.985	1.991	1.745	2.030	1.970	1.941	1.745	1.873	1.895
Foreign exch./investment 3) (in Rials)	1.10	1.49	-	0.65	1.11	1.20	-	0.41	1.11	1.49	-	0.57	1.10	1.49	-	0.65
Aver. investment per bed (in 1000 Rials)	669	111	137	220	764	104	155	205	669	1111	155	224	669	111	137	220

¹⁾ Number of international tourists arriving at the frontier. Number of arrivals of domestic tourists in all means of accommodation with relatives and friends.

²⁾ Gives the average investment needed for the creation of a new job in tourism

³⁾ Gives amount of net exchange earnings for the economy in a period of 5 years from 1 unit of investment.

Alternative policies: regional effects of tourism development

COMPARATIVE TABLE III

REGIONAL INVESTMENTS, 5TH AND 6TH PLAN

(in 1'000'000 Rials)

PLAN		5 TH PLAN							6 TH PLAN							
OPTION	A		В		C		D		A		В		C			
TOURIST	Abs. Fig.	76	Abs. Fig.	%	1											
Tehran town	4322	21	3976	21	4608	20	4322	21	4739	20	4105	18	4913	18	6	
Rest of Central prov.	1451	7	1820	10	1891	8	1451	7	2172	9	2737	12	2901	11	1	
Esfahan + Area	1865	9	1459	8	2022	9	1865	9	2080	9	1722	8	2262	8]	
Shiraz + Area	1357	7	964	5	1506	6	1357	7	1821	8	1480	7	1991	7]	
Mashhad + Area	2951	14	2469	13	3201	14	2951	14	2957	13	2722	12	3182	12	1	
Caspian coast	3399	16	4567	24	4749	20	3399	16	3310	14	5245	23	5381	19	2	
Khuzistan	1216	6	1169	6	1356	6	1216	6	1437	6	1400	6	1599	6]	
Persian Gulf	1458	7	439	2	1502	6	1458	7	2056	9	527	2	2103	8		
Kerman + Area	775	4	504	3	806	. 3	775	4	822	3	568	3	861	3		
Zagros mountains	258	2	292	2	312	1	258	2	510	2	463	2	589	2		
Azarbaijan	816	4	787	4	910	4	816	4	1007	4	967	5	1129	4		
Kevir and Around	655	3	407	2	687	3	655	3	702	3	473	2	741	2		
Whole country	20523	100	18853	100	23550	100	20523	100	23613	100	22409	100	27652	100	22	

Detailed elaboration of the master plan

- 1. Financing the development of tourism
- 2. Controlling the creation and the operation of the tourism facilities
- 3. Transportation policies (air and ground)
- 4. Advertising and promoting Iranian tourism
- 5. Professional education and training
- 6. Organization of social and youth tourism
- 7. Detailed elaboration of the mater plan
 - Protection of sites and monuments
 - Land regulation and control

Elaboration of the master plan: economic aspects

1. The impact of tourism on the Iranian economy:

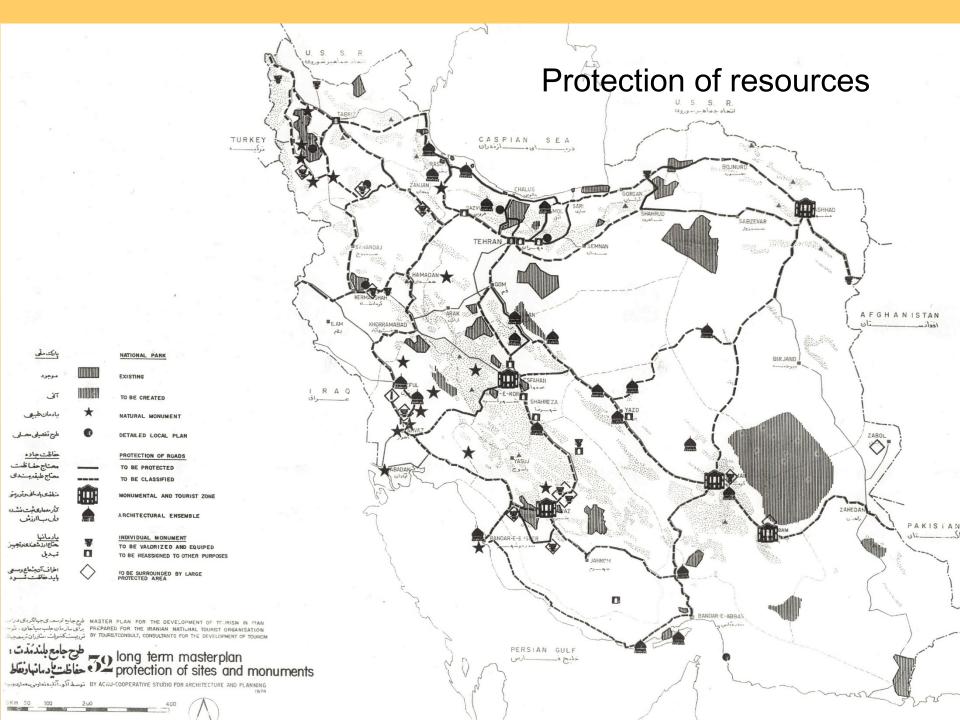
- The GNP generated from tourism
- The employment generated by tourism
- Tourism in the balance of payments
- Tourism in the State's revenues
- Regionalization of tourism development
- The other impacts from tourism

2. Impact of tourism and cost-benefit studies

- The volume of necessary investment
- The regional breakdown of tourism investment
- The sources of financing
- The elements of the cost-benefit analysis
- The direct impact
- The external impact
- The comparison of costs and benefits

Elaboration of the master plan: physical aspects

- Physical masterplan:
 - 7 maps on 1:500 000
 - Present resources and facilities
 - Proposals
 - Regional datas
- Policies:
 - Land regulation and control
 - Protection of sites and monuments



PASOLP - Product Analysis Sequence for Outdoor Leisure Planning

